

**ABUSE IN CARE ROYAL COMMISSION OF INQUIRY  
DISABILITY, DEAF AND MENTAL HEALTH INSTITUTION HEARING**

**Under** The Inquiries Act 2013

**In the matter of** The Royal Commission of Inquiry into Historical Abuse in State Care and in the Care of Faith-based Institutions

**Royal Commission:** Judge Coral Shaw (Chair)  
Paul Gibson  
Julia Steenson

**Counsel:** Mr Simon Mount QC, Ms Kerryn Beaton QC, Ms Ruth Thomas, Ms Lucy Leadbetter, Mr Michael Thomas and Ms Kathy Basire for the Royal Commission  
Mr Gregor Allan, Ms Sandra Moore and Mr Vaughan Dodd for the Crown

**Venue:** Level 2  
Abuse in Care Royal Commission of Inquiry  
414 Khyber Pass Road  
AUCKLAND

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**TRANSCRIPT OF PROCEEDINGS**

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12 **Adjournment from 3.24 pm to 3.47 pm**

13 **COMMISSIONER GIBSON:** Thank you, Mr Thomas.

14 **MR THOMAS:** Thank you, Commissioners. So, we have Sheree Briggs here to give evidence.  
15 Madam Chair or Commissioner Gibson, did you want to take the affirmation.

16 **CHAIR:** I'll do the affirmation.

17 Good afternoon, thank you for coming and I appreciate you've had a difficult  
18 journey up here, weather and aeroplanes permitting, so we're grateful for the effort you've  
19 made, and very pleased to see you in person. Can I just get you to take the affirmation  
20 please.

21 **SHEREE BRIGGS (Affirmed)**

22 **MR THOMAS:** Just by way of introduction, Sheree's here to give evidence about her time as a  
23 psychopaedic training officer at Māngere Hospital in the 1980s. She's happy to take  
24 questions during her evidence.

25 Sheree, we can just start right in if you like. I guess, firstly, can you tell us like a bit  
26 about your background and professional training?

27 **CHAIR:** Sorry, before you do, are you going to show the video?

28 **MR THOMAS:** Oh, beg your pardon. Thank you for the reminder, Madam Chair. We've got a  
29 short video scene setting to play for Māngere, one minute. **[Video played]**. Thank you,  
30 Madam Chair.

31 **QUESTIONING BY MR THOMAS CONTINUED:** Sheree, I'll try that again. If I could just  
32 get you to start with telling us about your background, professional background.

33 A. Sure. I worked at Māngere from 1979 to about 1984 and prior to that I had worked for

1 IDEA Services, which was then known as IHC, doing part-time residential care work when  
2 I heard about Māngere and the opportunity to do training as a psychopaedic training officer,  
3 so I made a pathway to that over a few years and started there, yeah, in '79 and completed  
4 the training a training officer over that time.

5 **Q.** How long did that training take?

6 **A.** About three and a half years, yeah.

7 **Q.** That was on-the-job training, as I understand?

8 **A.** Yes, yeah.

9 **Q.** Working at Māngere?

10 **A.** Yes, yeah.

11 **Q.** This is jumping ahead a bit, but you later did some further training?

12 **A.** Yes, after I left there and went away overseas and worked, went over to Australia worked  
13 in similar -type settings over there, I came back to New Zealand and they had started the  
14 deinstitutionalisation process, and the Māngere clients were being transferred into  
15 community settings, into -- under Spectrum Care, so I worked for them for a while, and  
16 then while I was also training doing -- well, wasn't training, studying, doing an undergrad  
17 and then postgrad in psychology, and then once I'd finished and trained as a psychologist  
18 I continued to work for Spectrum Care until 2007 and then I left and worked for another  
19 organisation with children with autism.

20 **Q.** Thank you. Can you describe what the sort of a- little bit about what the -on-the-  
21 job- training was like as a psychopaedic training officer at Māngere?

22 **A.** It was a mixture of working alongside other trained training officers and some theoretical  
23 work that you had to do and classes that you did on site, and then a period of six months we  
24 went down to Kimberley Hospital and stayed in Levin and did six months theoretical and  
25 practical training, but mostly theoretical. Mostly around sort of it- was a medical model, so  
26 there was some parallels with the psychopaedic nurses but it was also a large component of  
27 what was then called behaviour modification. So, a lot around  
28 learning -the around-- different types of teaching techniques, prompting, reinforcing,  
29 reductive techniques.

30 **Q.** Thank you. We'll come to talk about some of those techniques in more detail shortly,  
31 particularly the aversive therapy.

32 I guess, can you just tell us when you started at Māngere, I guess a bit about what it  
33 was like at that institution, just to give everyone an idea of, I guess, the size of it, how many

1 residents, how it was laid out?

2 A. I think it was physically-- it was about 10 or so acres on the main site. There was another  
3 site in Papatoetoe that was in an old orphanage, I think, and there was a large workshop  
4 there for more capable and older people who could do some manual work, and I worked  
5 there for a little while, but I mainly worked at Māngere. And then in the middle of the sort  
6 of grounds was a training centre and it had classrooms and other facilities in there and  
7 people from the units, they were called some- of them came up for training and some  
8 people from outside came into- the training centre as well.

9 There would have been about, I think about 13 units or so on site and there was one  
10 other one, a smaller one in a residential house around the corner with about 600 people  
11 living there, I think.

12 **CHAIR:** Do you mind if I ask a clarification question. We're using the word training in about  
13 three different ways here. So, you were training to be a training officer?

14 A. Yes.

15 **Q.** And so how many people were at Māngere when you were doing that, how many people  
16 were in your situation?

17 A. Psychopaedic training officers? That's a good question. Probably 15 to 20.

18 **Q.** Quite a number.

19 A. Yeah, yeah.

20 **Q.** That's one sort of training?

21 A. Mmm-hmm.

22 **Q.** Then you went off and you did your own training --

23 A. Yes, yeah.

24 **Q.** -- which was to become a psychologist?

25 A. Yes.

26 **Q.** Then you're talking about a place in Māngere at the centre where --

27 A. Where children came, yeah.

28 **Q.** Who are you talking about coming to training at that? Are you talking about the residents  
29 or are you talking about the people training to be training officers?

30 A. So, the children came there, and they were taught, so we taught the children.

31 **Q.** Shall we say teaching the children?

32 A. Yeah.

33 **Q.** Would that be helpful just to get rid of this train wreck-- of training?

1 A. Sure, yeah. We were kind of schooled not to use that because we weren't teachers, we  
2 weren't under the teaching profession, we were a qualification alongside the psychopaedic  
3 nurses that were specifically for those children who lived in the institution, so we couldn't  
4 teach or work outside of the institution.

5 Q. So "training" is the right word really, I don't want you to change your evidence, but just so  
6 we're quite clear about all of that.

7 A. Yeah.

8 Q. Now we understand. So, what you've just been talking about in the centre there, training  
9 places where residents, children came to be trained?

10 A. Yes, in the main training centre they were children, predominantly children, and there was  
11 another little building next to that that had older people, and then the more, the more senior  
12 and more capable were in Papatoetoe.

13 Q. Thank you.

14 Sorry to interrupt, Mr Thomas. I think I certainly understand it a bit better now,  
15 thank you.

16 **QUESTIONING BY MR THOMAS CONTINUED:** Not a problem, Madam Chair. At risk of  
17 further confusing the matter, I'll ask: How many trainers were training the training officers,  
18 if you like, would you say?

19 A. So, there were none, none specifically, so it was like a mentoring type programme, really.  
20 You worked alongside another training officer for a period of time in their classroom with  
21 children in their classroom, and you did kind of a little rotation and then you, I think it  
22 would have only been three months after I started there I had my own class, and in the class  
23 was me and about five or six children and then one or two nurses who worked in the units  
24 where the children came from also came up with the children and worked in the classroom  
25 with us, because the children weren't in the units anymore, so they came up with them.

26 But there was only there-- were three training officers who taught us that were  
27 based at Kimberley, and that's all they did. They didn't work with children.

28 Q. Thank you.

29 I won't ask any more questions along those lines, Madam Chair.

30 And I guess from this point forward we'll be mainly talking about the training centre  
31 and the children attending that, or largely children.

32 A. Mmm-hmm.

33 Q. I guess on that, yeah, can you you've-- already given us a pretty good description of

- 1 Māngere. The training centre itself, like how many residents were attending that?
- 2 A. 30 or 40 out of the 600 or so. So, they were only seven or eight classes, small, and they
- 3 only had five or six children in each class, so, yeah, not many, considering how many
- 4 people lived at Māngere.
- 5 Q. I guess, what opportunities were there for the remaining residents that weren't attending the
- 6 training centre?
- 7 A. None.
- 8 Q. In your statement you talk about children arriving and families bringing their children to
- 9 Māngere. Do you want to discuss that briefly?
- 10 A. Yeah, I became more aware of that when I left Māngere and started working for Spectrum
- 11 Care because there were some reconnection with families there, so I heard the stories about
- 12 that once a child was diagnosed with a disability, in particular one parent I talked to, she
- 13 had twins that at around 18 months, two years, it became very evident that they had quite a
- 14 significant disability, and she took them to Māngere and was advised to place them there
- 15 and to move forward and have more children or do something else, and forget that she'd
- 16 had these other children, and she didn't come and see them, I think perhaps three or four
- 17 times came out to Māngere and saw them and found it so distressing that she never went
- 18 back, so she didn't reconnect with her two sons until they were in their 30s and in
- 19 residential care, in the community, and that was common.
- 20 Q. I was going to ask, was that a typical scenario?
- 21 A. Yeah.
- 22 Q. So, were family visits and connections encouraged or discouraged?
- 23 A. No, well, yeah, I don't know if they were discouraged, but they weren't they- didn't occur
- 24 very- -- with any frequency and we certainly never saw any parents at the training centre
- 25 where the children were being taught, yeah, only the ones who came in for day stays, but
- 26 otherwise I didn't meet any of the parents.
- 27 Q. What about if someone did come, was there anywhere they could go to meet their child?
- 28 A. No, that was one of the things that this parent in particular talked about being a problem,
- 29 she just had to put them in the car and then drive them around and then drop them back
- 30 again.
- 31 Q. Sure.
- 32 A. Yeah, and she found that quite problematic, and a not very valuing visit.
- 33 Q. Can we move to talk about I guess day-to-day- life and care -- sorry, I have just been asked

1 if you could move that mic a little bit closer to you.

2 Sorry, I was just going to ask, can you describe a bit more about what it was like,  
3 I guess, day-to-day life in Māngere and, yeah, the residential unit?

4 A. When I first went for a job interview there, or like an orientation visit, we went around all  
5 of the units and were shown and met people who lived in there, and I was told afterwards it  
6 was a bit of a, like an exercise to see if you could stick it and if you had the ability to sort of  
7 cope with that, then you could work there. It was I'd-- never seen anything like it before in  
8 my life, and they took you to the units where the most disabled people, physically and  
9 intellectually, were living and it was barren, there were people crawling on the floor, there  
10 was one person who had a stand-up frame to walk in but he wasn't placed in it and so he  
11 was sort of bottom shuffling, pulling it along. There was nothing in the re, it was just a  
12 vinyl floor and high windows.

13 And then we went to another unit where there were more mobile people who were  
14 older, bigger males and there was a lot of aggression between them while we were there.  
15 Yeah, it was quite confronting and quiet, yeah, it wasn't there-- wasn't anything for them to  
16 do, yeah.

17 Q. Was that sort of like an orientation, if you like, for you, like to the --

18 A. There were three of us, two didn't come back, mmm.

19 **COMMISSIONER STEENSON:** Can I just ask a question. So, do you think that the things that  
20 were going on there was the reason why they discouraged family and parents not to visit  
21 and not have contact? Or was there another reason that they --

22 A. Possibly. I think possibly that and possibly an ideological or philosophical sort of  
23 pervasiveness of the time was that if you had a child with a disability it went into an  
24 institution and you got on with your life, so I think that had a role to play.

25 But yeah, I didn't ever see any parents in the units and when they took their children  
26 out, they took them out in the car, so they didn't stay in the day room with them or spend  
27 any time in the homes that they or-- in the places they lived.

28 Q. Thank you.

29 **QUESTIONING BY MR THOMAS CONTINUED:** How were the units or residents living in  
30 these units, were they grouped together by level of disability, or how did that work?

31 A. There was a couple of units that were gender, so one unit, unit 3, had females only who  
32 were mobile and capable. And yeah, I could go through them one by one, but there were  
33 some that were people with high physical disabilities, you know, extreme physical

1 disabilities and high medical needs. There was another one there -- were a couple of males  
2 only, there was one that was for smaller children, yeah, up to eight or nine. So, they were  
3 kind of grouped for different reasons, but the ones that came to the training centre to be  
4 taught came from specific units only.

5 **Q.** And what were they, just to help us understand?

6 **A.** The one that had children that were under eight, the one, unit 3 with the females that were  
7 more capable, and there was also a classroom that had people with mainly physical  
8 disabilities, so they came from one of those units.

9 **Q.** How young were the children in the youngest ward, if you like, sorry youngest unit?

10 **A.** Three to four was the youngest, three to four years old, but they didn't come to the school  
11 until they were five.

12 **Q.** If it's possible to, can you describe the staff and resident relationship at Māngere?

13 **A.** It varied. I mentioned that I felt the staff that were working at the training centre  
14 demonstrated more compassion and care for the wellbeing of the people that they were  
15 working with. There were some, definitely some - nurses as well that were good sorts and  
16 there was a whole bunch of nurses and nurse aides that weren't and did not  
17 demonstrate they-- were cruel and unkind.

18 **Q.** Was there an overall sort of ethos amongst the staff or was that only with some staff?

19 **A.** It was more it- was -more there-- were more staff that were unkind and cruel than there  
20 were that were nice.

21 **Q.** Can you tell us about, I guess, the difference in activities for residents attending the training  
22 centre versus those that were not, I think you've already touched on it but...

23 **A.** Mmm. So, for the children that came into the training centre, we had a curriculum that we  
24 assessed them against to see where their skills were and then identified specific skills to be  
25 taught and use the techniques that we were learning to teach those. They also had some  
26 time outside in the playground area, and day trips out, as well, and the people who lived in  
27 the units didn't. So, they went for walks around the grounds occasionally up to there- was a  
28 gym that was based on the top of the hill,- and they sometimes went in there. There was a  
29 pool that some people got to go in. But in the units, there was no programmed activity or  
30 equipment or, yes, any recreational toys or objects or anything.

31 **Q.** The residents that were attending the training centre, how often would they be attending,  
32 every day?

33 **A.** Yeah, Monday to Friday they went back to the units for lunch and then came back after

1 lunch and had an afternoon session.

2 **Q.** Would it be fair to say, then, there were a lot more opportunities for those residents than  
3 anyone else?

4 **A.** Mmm, yeah, we took them once- a year we took them camping to Kauaeranga Valley and  
5 we also took them out to the Beach House, which is a house out at Maraetai- that I think  
6 was under a family trust I think for people to go to.

7 **Q.** I am going to move on to ask you about aversion therapy and different aversion techniques  
8 that you witnessed at Māngere.

9 **A.** Mmm-hmm.

10 **Q.** Before I get into the specific techniques, I understand you're aware from your professional  
11 training that the Commission has heard some evidence from a Dr Parsonson about aversion  
12 therapy and minimum requirements, if you like, for a practice to be regarded as aversion  
13 therapy, such as an appropriately qualified therapist, an assessment process to determine  
14 whether a certain behaviour is sufficient to justify an aversive therapy. I guess, can you tell  
15 us whether those requirements or minimum standards, if you like, were applied then at  
16 Māngere?

17 **A.** I know they most likely are applied now but they weren't applied when I was working at  
18 Māngere, there was no there- was no looking at the least restrictive alternative in terms of if  
19 a behaviour was identified as problematic, then punishment was a quick and effective  
20 technique that was suggested to reduce problematic behaviour. And the training would be:  
21 This is how you do it, rather than this is why- it's needed or what else, you know, what's the  
22 procedures for the withdrawal of the punishment, what are the procedures for, you know,  
23 what alternative approaches could we consider, what alternative behaviour are we going to  
24 teach to meet that same need, looking at why they're doing what they're doing.

25 There was not it- -was that's-- the difference between science now and the science  
26 then, it was behaviour modification which was to increase or decrease with whatever  
27 techniques you had rather than looking at analysing why behaviour is occurring.

28 **Q.** Thank you. I guess, would you need any sort of sign off from anyone to apply Aversive  
29 Therapy or technique?

30 **A.** Not then, no. There was one situation where a wee girl that was in my class left the  
31 premise, left the facility quite frequently, and left the unit on one occasion and ended up in  
32 the mangroves behind her unit and it was proposed that we use electric shock therapy  
33 to -- electric shock to -- contingent on her crossing a line, which was determined as the

1 front doors of the training centre, and I was to be delivering that, monitoring her and setting  
2 the situation up so that it could happen, and then use the remote to deliver the shock.

3 **Q.** And did you?

4 **A.** No, no.

5 **Q.** What was the how-- was the shock to be administered?

6 **A.** She was wearing, the belt, she wasn't wearing it, but I was shown a belt that she would be  
7 wearing around her waist.

8 **Q.** I guess, did you witness that happening?

9 **A.** No, it wasn't implemented because she was in my class and --

10 **Q.** What happened when you refused to administer that?

11 **A.** We came up with some other techniques that were less aversive, yeah, mostly close  
12 supervision and then we also moved her into a different class where there were less  
13 children and it was more of a play-based class, mmm.

14 **Q.** Thank you. At paragraph 2.11 of your statement there's some different aversive practices  
15 that you mention, and I'm just going to take a little bit of time to ask you about each of  
16 these.

17 You've just mentioned an example of electric shocks. Perhaps the next one,  
18 ammonia capsules; do you have any examples that you can recall of that being used?

19 **A.** For self-injurious behaviours. They were snapped under a person's nose for aggression  
20 towards others.

21 **Q.** Sorry, just to go back one step, just to clarify on the shock belt that you mentioned, it was  
22 the case that you didn't see that being used --

23 **A.** No, no.

24 **Q.** -- by any other staff?

25 **A.** No.

26 **Q.** Thank you. What about, how was medication used?

27 **A.** As a restraint, as a chemical restraint, there were also medication trials that occurred where  
28 a researcher asked for participants in different medications and we were taking data on,  
29 blindly, on effects of that medication, but there's a lot of, well, yeah, a typical psychotic  
30 medication, you know, that's not used now but was used then that were quite, I suppose  
31 frequently and overly administered and prescribed.

32 **Q.** Are you thinking of a particular medication?

33 **A.** Haloperidol was one that was used a lot, Risperidone and the other sort of less dirty

- 1 anti-psychotics weren't available then, so there was a very, just medication that was used  
2 for behaviour rather than any mental unwellness.
- 3 **Q.** Did you observe were-- there any adverse effects of Haloperidol for example?
- 4 **A.** Yeah, tardive dyskinesia.
- 5 **Q.** Did you see that happening?
- 6 **A.** Yeah.
- 7 **Q.** What about other medications like Paraldehyde?
- 8 **A.** Yeah.
- 9 **Q.** How was that used?
- 10 **A.** Injected, yeah. I didn't see, that but I knew of it.
- 11 **Q.** In what sort of situations might that be used?
- 12 **A.** For escalations of behaviour. So, if, particularly at St John's, if a person's behaviour  
13 escalated there was minimal staff available there and they were taken back to their  
14 residential place and, yeah, we'd find out what had happened.
- 15 **Q.** And was the medication administered back at the residential unit?
- 16 **A.** Yeah, we didn't administer any, that was the nurse, yeah, that was the nurse's role.
- 17 **Q.** Was there anything else on medication you wanted to mention?
- 18 **A.** Well, it was overused and not reviewed frequently, and not removed if it was causing other  
19 problems.
- 20 **Q.** Was it used as a form of control?
- 21 **A.** Mmm, mmm, yeah.
- 22 **CHAIR:** Before we leave medication, do you mind if I just ask a question about this. You refer to  
23 research trials.
- 24 **A.** Mmm.
- 25 **Q.** Who conducted those?
- 26 **A.** Am I allowed to name who?
- 27 **Q.** I'll just check. When I say who, did they come from within Māngere or were they from an  
28 external organisation?
- 29 **A.** An external researcher who approached Māngere and the psychiatrists, I suppose, at  
30 Māngere and the paediatricians to identify participants.
- 31 **Q.** We'll just leave at that: An external researcher came in, with the permission of the  
32 Superintendent or medical officers, and conducted the research?
- 33 **A.** Mmm-hmm.

- 1 **Q.** Was there any question of any consent being given by the parents of these children?
- 2 **A.** Or the people who were giving getting-- the medication, some of them were adults.
- 3 **Q.** The first one is the parents.
- 4 **A.** Yeah no.--
- 5 **Q.** And secondly the I- mean, it could be either, I'm not doing it in order of priority but -just
- 6 what-- about the children or the people receiving this research?
- 7 **A.** Not that I was aware of.
- 8 **Q.** Were you aware of any protocols that surrounded that research?
- 9 **A.** Only the procedures that we were given on how to record the behaviour, nothing else. We
- 10 weren't giving the medications, but we were doing the recording.
- 11 **Q.** You were asked to record the behaviours after the medication was given?
- 12 **A.** Yeah.
- 13 **Q.** Who administered the medication?
- 14 **A.** The nursing staff.
- 15 **Q.** At the direction of the researcher?
- 16 **A.** Yeah.
- 17 **Q.** And did this go on all the time or was it just occasionally or how often?
- 18 **A.** There were at least three trials that I can recall during the four years, three and a half years I
- 19 was there.
- 20 **Q.** And you and your colleagues would write up the results, would write up your observations,
- 21 give that back to the researcher?
- 22 **A.** Yeah, it was quantitative data so there were specific things they were looking for. So, there
- 23 might be side-effects, ticks or some specific behaviours -or and-- they were predominantly
- 24 around addressing behaviours of concern, so the people that were identified as participants
- 25 were people that had been identified as having some problematic behaviour. So, they
- 26 were --
- 27 **Q.** So they were being tested out to see if whatever they were given was --
- 28 **A.** Yeah.
- 29 **Q.** -- made a difference?
- 30 **A.** Yes.
- 31 **Q.** Do you have any idea what the drugs were that were being trialled on these people?
- 32 **A.** No. Only that they were anti-psychotics, but I don't know the names of them specifically,
- 33 or placebo.

- 1 **Q.** Thank you.
- 2 **COMMISSIONER GIBSON:** Can I also just check what was the age range of the participants in  
3 these trials?
- 4 **A.** The last one I can recall was at St John's, so the people would have been in their 20s and  
5 upwards, but prior to that it was at the training centre, so they would have been children  
6 down to the age of five.
- 7 **CHAIR:** Thank you.
- 8 **COMMISSIONER GIBSON:** Thanks.
- 9 **CHAIR:** While we're still asking questions, in your brief of evidence on the electric shocks it says  
10 primarily through belts but also through helmets.
- 11 **A.** Mmm.
- 12 **Q.** I think we better just explore that a little bit too.
- 13 **A.** Yeah, I never saw them in action, but they were something that I knew was in the literature  
14 and had been discussed as the possibility of being there-- was a technician that worked at  
15 Māngere who developed all these things specifically, and he was building or making  
16 (inaudible) helmets, but they were never used at the training centre.
- 17 **Q.** They weren't used?
- 18 **A.** No.
- 19 **COMMISSIONER GIBSON:** Were they ever trialled? How were they known to work?
- 20 **A.** In terms of?
- 21 **Q.** Helmets and belts?
- 22 **A.** Whether the effect reduced the behaviour?
- 23 **Q.** Or whether they gave the effect of a shock or anything like that?
- 24 **A.** Oh, right. I think by the reaction of the person they put it on.
- 25 **Q.** So, was that staff or the technician themselves or perhaps residents?
- 26 **A.** It would have been the technician - no-, not the staff, the technician would have worked  
27 alongside the staff and asked them to place the belt on and then see if there was a reaction  
28 when a certain shock was given. I don't know about the helmets, but I did know that  
29 happened with the belts.
- 30 **Q.** Thanks.
- 31 **CHAIR:** Thank you.
- 32 **QUESTIONING BY MR THOMAS CONTINUED:** Just one further question picking up on the  
33 Commissioner's questions about the trial of the drugs. Was there any involvement of a

- 1 medical practitioner?
- 2 A. Yeah, there was a paediatrician based at the hospital on staff.
- 3 Q. Was that person directly involved?
- 4 A. Yes, he was one of the authors of the research.
- 5 Q. We might move on to another technique that - I'll- come back to time-out boxes and  
6 seclusion, but and-- deal with that shortly, but you mention cold showers and fire hoses  
7 being used. Can you give any examples of that?
- 8 A. They were used if particularly-- if a person was incontinent, they were typically the go -to  
9 to for- staff, nursing staff in the units. So that's where I saw it happening. It was  
10 never -used we- didn't have showers at the training centre, -but yeah--.
- 11 Q. So, fire hoses being used on residents to clean them, how would you describe it?
- 12 A. As a punishment, yeah, for being incontinent, mmm.
- 13 Q. Was that a common occurrence.
- 14 A. Yes.
- 15 Q. On different aged residents?
- 16 A. Mostly older residents, yeah. The unit that had the younger children in was run by a charge  
17 nurse who was one of the better charge nurses, I never saw any aversive procedures being  
18 used in that unit, and it was a very open unit, you could come and go.
- 19 Q. So, the practice may vary between units?
- 20 A. Absolutely.
- 21 Q. What about the spraying of water to the face, can you give us an example of that, how that  
22 was used?
- 23 A. Just from a spray bottle as --
- 24 Q. To discourage a behaviour or?
- 25 A. To respond to a behaviour, an unwanted behaviour.
- 26 Q. Any specific examples that come to mind?
- 27 A. Regurgitation was one.
- 28 Q. Removing attention, you mentioned was a practice?
- 29 A. Mmm.
- 30 Q. How was that carried out?
- 31 A. Usually by removing the person from the environment outside or in a day room. It was  
32 used at the training centre as well.
- 33 Q. So, taking a person out of a situation?

- 1 A. Mmm, mmm.
- 2 Q. I'll come back now to time-out boxes and seclusion.
- 3 A. Mmm-hmm.
- 4 Q. I just wanted to know if you could give a bit of a description, I guess, firstly, of the time-out  
5 boxes, like, yeah, what were they like?
- 6 A. They were built they- were in the training centre, I -don't they- did have them in the units as  
7 well, in two that I can think of, but we had two at the training centre, and they were small,  
8 square boxes that had no roof on them and were just built into a corner with a lock on the  
9 outside and- were made of a plywood or something like that.
- 10 Q. Can you give us an idea of how the-- height of these boxes, roughly?
- 11 A. They didn't reach the ceiling, I don't know how in- a normal building what the pitch, what  
12 the height is, but they were about sort of that far off the ceiling, so -over a-- person of my  
13 height could put their hand up and put their hand-over the top, but only just, you couldn't  
14 climb out of them.
- 15 Q. There was no roof on them, if you like, or top?
- 16 A. No, no.
- 17 Q. But they were locked from the outside?
- 18 A. Yeah.
- 19 Q. And how were these used?
- 20 A. They were part of a behaviour programme typically for response to aggressive behaviour,  
21 sometimes self-injurious behaviour and a person when they engaged in this specific  
22 identified behaviour were restrained and taken down to the timeout box and placed in there  
23 until they were calm.
- 24 **CHAIR:** Restrained how?
- 25 A. By physical restraint. So, one of the nurses the-- nurses that were in the room with the  
26 training officer, and the training officer, would take the person down.
- 27 Q. By holding them physically?
- 28 A. Yeah, moving them.
- 29 Q. Not tied or?
- 30 A. No, no, no.
- 31 Q. Thank you.
- 32 **QUESTIONING BY MR THOMAS CONTINUED:** You mentioned they could remain in there  
33 until they'd calmed down, so I take it was there no set time?

- 1 A. No.
- 2 Q. And were they able to move in the boxes?
- 3 A. Minimally.
- 4 Q. Could they - they- could stand and sit?
- 5 A. They could sit, but yeah, most sometimes- when they calmed,- they sat, but most of the  
6 time they would stand and smash against the wall or bang their heads against the walls and  
7 scream.
- 8 Q. I guess what's the longest period of time that you're aware of, of a resident being in one of  
9 these boxes?
- 10 A. Over an hour with one young boy for-- biting.
- 11 Q. I guess, are you aware of any other accounts of residents being in there longer than that?
- 12 A. Not at the training centre, no.
- 13 Q. Was there any separate use of seclusion or would you say that was the form of seclusion  
14 that was used?
- 15 A. No, people could be locked in a day room, locked in another area to separate them out from  
16 others. Not, yeah, down in the units that happened frequently.
- 17 Q. And would that have been a specific seclusion room or?
- 18 A. No, I don't recall there being specific rooms that weren't used for something else as well.
- 19 Q. So just locked in another room away?
- 20 A. Mmm.
- 21 Q. Any, like, indication of how long they might be in a seclusion room?
- 22 A. A long time.
- 23 Q. Hours?
- 24 A. Mmm, I would yeah--.
- 25 Q. How would they get out?
- 26 A. When the staff unlocked the door. The staff all had master keys, so the doors  
27 were they- had -a some-- of them had a window or a double Perspex, but when the staff let  
28 them out.
- 29 Q. Was it based on whether they'd calmed down or not or was it variable?
- 30 A. In some occasions they were used as somewhat of a supervision, so if the staff were low in  
31 numbers or it was a tea break and there was a person, two particular people who didn't get  
32 on, one would go in there and the staff would be with the other person with the rest of the  
33 group.

- 1 **Q.** Was that due to lack of, sort of, staff numbers, what do you put that down to?
- 2 **A.** Well, yeah, they weren't ideally staffed, so in the units there might be 10 or 15 people in a  
3 day room and two staff and one's got to go for a break.
- 4 **Q.** Moving on to physical abuse that you witnessed, particularly between residents you  
5 describe, can you talk about that?
- 6 **A.** I never saw a staff member hit a client or resident, I had it reported to me from them that  
7 they'd been hit by a staff member. But there was a lot of aggression between the people  
8 who lived there, and it did it-- seemed to be encouraged or a bit of a sport for some staff to  
9 allow that to happen, or to provoke it to happen. Yeah.
- 10 **Q.** What about biting?
- 11 **A.** Yeah, there was lots of different types of aggression, but biting commonly occurred with  
12 some people. And I think I mentioned in my statement that there were, it was well-known  
13 that if a person was -a the- biting was difficult -to was-- entrenched and sort of difficult to  
14 avoid or to prevent, they would have their teeth pulled out and the twins that I talked about  
15 were two that that happened to.
- 16 In fact, in one of the houses I worked in for Spectrum Care there were five men and  
17 four of them had no teeth and they were in their 30s.
- 18 **Q.** So, all of their teeth removed?
- 19 **A.** Mmm.
- 20 **Q.** By a dentist?
- 21 **A.** Yes, there was a dental clinic at Māngere Hospital.
- 22 **Q.** Sorry, going back to the assaults I guess, or aggression between residents, how can-- you  
23 give us an idea of how serious these could be?
- 24 **A.** There was blood and there was one incident of a young man who I didn't know about,  
25 I found out about it later when I worked at Spectrum, he was living in one of the homes,  
26 and he had been kicked in the head by a person in his unit. The two were known not to get  
27 on, and not to tolerate each other very well, and he was kicked in the head repeatedly and  
28 lost his sight as a result. And I find it difficult to believe that that couldn't have been  
29 stopped before it got to that extent.
- 30 **Q.** With that particular incident, were staff aware of it?
- 31 **A.** Yes, I heard from yeah--, I heard that they were watching it.
- 32 **Q.** And could have intervened?
- 33 **A.** Mmm.

1 Q. But didn't?

2 A. No.

3 Q. Moving to sexual abuse at Māngere, yeah, what were you aware of in that regard?

4 A. I was -- the most-- the areas that I had the most knowledge of were the teasing and  
5 ridiculing of two particular residents of St John's who were engaged in a sexual relationship  
6 and staff would constantly wind them up about it, particular staff, and tease one of them  
7 to -- or insinuate that there were other people that were interested in the person that he was  
8 having a relationship with to make him jealous and upset, and he would escalate, his  
9 behaviour would escalate quite rapidly and get really upset about it. So that was a frequent  
10 occurrence.

11 Q. Any comment on why they might have done that?

12 A. Probably because they were both males.

13 Q. Was there any, I guess, sexual abuse that you witnessed between staff and residents?

14 A. Not that I witnessed, but I suspected, there was one person who was physically and  
15 sexually abused, I believe by one of the staff nurses and he if- you asked him and said  
16 something, "Did so and so", he would shut down and refuse to talk about it and ask you not  
17 to say anything, -and yeah--.

18 Q. You talk about staff sometimes taunting residents and mentioned a particular example  
19 relating to trucks. Can you tell us about that?

20 A. The same person who used to wind up these two gentlemen also used there- was one person  
21 who was obsessed about the trucks that came in to -the into-- St John's with the work for  
22 them to do, and he knew all the names of the different trucks and he knew the drivers and  
23 he got very excited when they turned up. And this person would say, "The truck's coming,  
24 I can hear it", so he would go flying down the driveway and there'd be no truck, and he'd  
25 come back, and this staff member would laugh and have a grand time at his distress.

26 Q. Changing topic slightly, you talk about Depo Provera being used --

27 A. Mmm.

28 Q. -- as a form the of contraception. How widely used was that?

29 A. I think it was more used as a means to prevent menstruation and it was most of the females  
30 of that age.

31 Q. Did they consent to that?

32 A. Not that I'm aware of. Many of them would have found it difficult to give informed  
33 consent, but those that could, I doubt were asked. In fact, yeah, I've seen it being

- 1 administered without consent, where the person's actively resisting.
- 2 **Q.** We've talked about some forms of psychological abuse already, but you do mention  
3 punishment tactics being used by staff. Is there anything else you wanted to say about that?
- 4 **A.** Other than what I've already talked about?
- 5 **Q.** I think, yeah, you may have already covered it. At para 2.23, when you talk about the use  
6 of fire hoses or cold showers?
- 7 **A.** Mmm.
- 8 **Q.** You've covered that?
- 9 **A.** Mmm.
- 10 **Q.** Moving on to neglect and the different forms that took, privacy, was there privacy for  
11 residents?
- 12 **A.** No. No, there were no units that had their own bedroom space or areas that would  
13 there- were sometimes curtains between them, and no -ability I- think in all of- the units all  
14 the toilets were open, the showers were open. They didn't have their own personal  
15 belongings or personal clothes. There were no doors on the toilets at the training centres  
16 either.
- 17 **Q.** What about if residents needed to change their clothes, could they do that?
- 18 **A.** No. No, the clothes came out in a big bag at the beginning of the day, in a big white linen  
19 bag and they were pulled out of there. Each unit had a colour t-shirt so when you saw them  
20 walking around the grounds you knew which unit it was by their colour t-shirt.
- 21 **Q.** Okay?
- 22 **A.** The one unit they had their own clothes was unit 11 with the children in it, they had clothes  
23 that they seemed to wear again and again, so I assume they had their own there.
- 24 **Q.** Would they have those clothes for the day, like you mentioned, they'd have the ir colour for  
25 the unit and that was it for the day?
- 26 **A.** Yes, yeah.
- 27 **Q.** Any other personal effects that residents had or were allowed?
- 28 **A.** Infrequently there'd be one or two people that would carry a particular object, and one  
29 person I worked with later in the community, he had that, he had a ring like a, I can't  
30 remember the name of the game, quoits, he had a quoits ring and when I met him again in  
31 the community, he still had that. So, he had that for 10, 15 years, but that was unusual.
- 32 **Q.** What about other stimulation or entertainment, or activities, was that available to residents?
- 33 **A.** Not within the units. There were no, yeah, no toys available or no equipment outside. The

1 grassed areas were fenced and there was nothing in the grassed area, you'd often see them  
2 walking, pacing out there, there was nothing no-- balls or toys or equipment that older  
3 people could use.

4 **Q.** You mention one particular instance of seeing in-- relation to toys, can you tell us about  
5 that?

6 **A.** Yeah, in the afternoon we would take the children back to the units and open up the back  
7 door and put them in the big day room and I had the job of, one day, of dropping a couple  
8 of people off and they had - I'd seen them before, they had toys pinned up above the sort of  
9 top, yeah, high up above the walls and, for whatever reason, that day I decided to get some  
10 down and give them to the people that I'd brought back, and then left. And then I got called  
11 in to my boss's office the next day and told there'd been a report that I'd done that, and then  
12 I -got had-- to go and see the chief, whatever he was, doctor somebody, and was told, yeah,  
13 was disciplined for it and told I wasn't to go back to that unit, that the charge nurse had  
14 banned me.

15 **Q.** Would you know why the toys would have been pinned to the walls like that?

16 **A.** They were inaccessible there, it kind of looked nice, but they were decoration and  
17 inaccessible to anyone.

18 **Q.** What sort of was- it- children in this area?

19 **A.** They were mid-teens and older, or people who were nonverbal and quite severely  
20 intellectually disabled.

21 **Q.** Was there a reason for them to be pinned up on the wall?

22 **A.** So, they wouldn't be ruined.

23 **Q.** So, they could see them but not use them?

24 **A.** Mmm, mmm.

25 **Q.** How did you feel about getting a complaint about that?

26 **A.** A little probably-- rebellious, bitter, but, yeah, I would have done it again if I'd had the  
27 chance.

28 **Q.** Talking about cultural neglect now, is there anything in the way of recognition of culture at  
29 Māngere?

30 **A.** No. There was, yeah, a wide range of people from different ethnicities that lived there, and  
31 there was never there- was- never any attempt to make any connections for them with their  
32 ethnic backgrounds or provide any cultural activities.

33 **Q.** Were there celebrations for special events, birthdays, that sort of thing?

1 A. Not that no--, not that I can recall.

2 **MR THOMAS:** Madam Chair, sorry, I'm just conscious that I'm running over time slightly, I'd  
3 expect...

4 **CHAIR:** I think we should carry on.

5 **QUESTIONING BY MR THOMAS CONTINUED:** Thank you. I'm nearly on to the final  
6 couple of pages. I wouldn't expect to be too much longer.

7 What about in terms of medical care, was that available at Māngere?

8 A. That was all in-house, so the nurses were all trained medically. The doctors, there  
9 were the-- main boss was a doctor, he was a paediatrician, I think, and there was one of her  
10 paediatrician that I'm aware of, but they weren't there-- wasn't the level of care they- never  
11 got outside care, so -no one- was ever taken to a hospital that I'm aware of.

12 And there were lots of situations where people were clearly medically neglect ed.  
13 There was one man I worked with in the community later, who I didn't know at the  
14 hospital, he was actually one of the people who I'd seen on my first visit and he was very  
15 physically disabled, and he -- and lots of contractures and he'd had his two legs amputated  
16 because his contractures had developed where the skin was not able to get any air, they'd  
17 developed quite significant wounds and sores and he wasn't -- and he was one of the people  
18 that went to Māngere as a young child, so he wouldn't have been that bad when he first got  
19 there, but because he hadn't been given proper physiotherapy and other treatment, his legs  
20 were amputated.

21 **Q.** You mention another example of a resident who was ingesting items, can you tell us about  
22 that?

23 A. Yeah, it was well-known- that she would ingest non-nutritive items such as bandages and  
24 plasters, other bits of cloth, and it was assumed that she did it because -she it-- was a  
25 behaviour that she enjoyed, and she died, and it was later found out that she'd died from  
26 ulcers, she had a perforated ulcer. So, she was possibly ingesting them to try and reduce  
27 the symptoms of the ulcer.

28 **Q.** I take it that was an undiagnosed ulcer?

29 A. Mmm-hmm.

30 **Q.** Stomach ulcer?

31 A. Mmm.

32 **Q.** You mention that some units were perhaps better than others --

33 A. Mmm.

- 1 **Q.** -- within Māngere. Was that down to who was running the unit?
- 2 **A.** Yeah, and then which staff were attracted to work there because of the person running the  
3 unit. So specific types of people liked to work in specific types of units and that particular  
4 one had some really amazing nurses and had a close relationship with the training centre.  
5 So, they would come up frequently and we would go down and, as I said, it was quite an  
6 open-door policy. And he that-- charge nurse came away with us when we took the kids  
7 camping. He was the only one who did.
- 8 **Q.** What were the residents like within that unit?
- 9 **A.** They were young, the younger children, and all the day stay children not -- day stay, sorry,  
10 respite children that came in for a break and then went home to their parents again.
- 11 **Q.** Was deaf culture catered for at Māngere?
- 12 **A.** Not until later. There were some residents who signed amongst themselves and some of it  
13 was iconic sort of signs that they had developed, but later when they lived in the  
14 community there was a connection with Kelston and some deaf staff were employed into  
15 the homes, but not at Māngere.
- 16 **Q.** That must have presented particular challenges for those residents, I would imagine?
- 17 **A.** Mmm. Yeah, they were treated, unfortunately, the same as a person who was non-vocally  
18 verbal, and yet they were quite capable.
- 19 **Q.** Moving to complaints, was there a complaints process at Māngere?
- 20 **A.** Against for-- the staff?
- 21 **Q.** I guess, for both, for residents --
- 22 **A.** No.
- 23 **Q.** -- firstly?
- 24 **A.** No. No, there was no process. There was nothing to stop you making a complaint as a  
25 staff against a staff, and parents complaining, I think that occurred occasionally, but there  
26 was no complaints process or complaints procedure to follow up and resolution for  
27 anything that was brought forward.
- 28 **Q.** Would people, would staff feel that they could complain, in your view?
- 29 **A.** No, no.
- 30 **Q.** Why is that?
- 31 **A.** I think there were too many staff that were, the weight or -- the majority was the people who  
32 were in the role that shouldn't have been in the role and so the culture was more, ignore it,  
33 move on, than standing up for people's rights.

- 1 **Q.** Would you face repercussions if you did complain?
- 2 **A.** I'm not sure, apart from ostracising, being ostracised, I don't know if there'd be complaints  
3 that were, yeah, sort of more serious like being put on nightshifts on a frequent basis or  
4 being put into a unit you didn't like working in.
- 5 **Q.** But you might be ostracised amongst other staff members if you complained --
- 6 **A.** Definitely.
- 7 **Q.** -- about staff?
- 8 **A.** Yeah.
- 9 **Q.** What about a complaints process for residents, could they make a complaint?
- 10 **A.** No, well, there was no process; certainly, no encouragement to do so.
- 11 **Q.** Non-verbal residents?
- 12 **A.** No. Most people who didn't have families connected also didn't have any welfare  
13 guardians or other advocates, except for the staff that might like them.
- 14 **Q.** Was there any ability for a resident to complain externally, say to the Police or another  
15 agency?
- 16 **A.** I think the only I- can't think of any opportunity for them to have access to anything to be  
17 able to do that or- leave the premises to be able to do that. All the units mostly were  
18 locked, and access wasn't, or egress wasn't available without staff. It was a long way down  
19 the driveway to the road.
- 20 **Q.** Moving, perhaps, to the final part of your statement now, what would you like to see done  
21 better in the future?
- 22 **A.** That's a big question.
- 23 **Q.** In your statement you mention things such as financial barriers, funding limitations. Do  
24 you think anything should change there?
- 25 **A.** Yeah, and specifically sort of for the personnel that are supporting people who need  
26 support, the training, appropriate training and mentoring and supervision. But yeah, money  
27 would make a difference. I don't --
- 28 **Q.** Better pay as well?
- 29 **A.** Yeah, I mean, the people who live in residential care now, many of them live in, not all of  
30 them, but many of them that have to live in residential care are in homes of people they  
31 don't know, that they haven't chosen to live with, and living in numbers because it's more  
32 economical to do that. So, yeah, if there was more money then that wouldn't necessarily  
33 have to happen.

- 1 **Q.** You mention evidence-based care. Can you expand on that?
- 2 **A.** Yeah, I mean everybody can learn skills if the right approaches are used, and if the right  
3 environment and context is provided. So, the evidence is really clear that if we get in early  
4 with children who have been identified as at risk of developing a disability or have a  
5 disability, that we've got a good chance of improving their skills, so they are more  
6 independent and more able to function without needing as much care and support. But we  
7 don't do that, we wait until it's a problem and then we offer cursory or, not cursory, but  
8 limited support.
- 9 **Q.** What about special schools, any comment on how they operate, or could - how- you'd like  
10 to see them operate?
- 11 **A.** Using that same approach, the evidence-based approach to teach people, not just have them  
12 in a setting because they can't manage them in a mainstream setting or manage their  
13 behaviour or adapt the curriculum. The special schools that we have that I have been in and  
14 around in the last few years have hallmarks of Māngere and other places I've worked in  
15 where there's limited individualised treatments and approaches.
- 16 **Q.** You mention you'd like to see purpose-built homes where possible?
- 17 **A.** Mmm.
- 18 **Q.** Do you want to expand on that?
- 19 **A.** Yeah, the difficulty yeah-, people who I worked with that had quite significant physical  
20 disabilities and needs, it was often not set up for them and so they -were - people- were  
21 trying to care for them in a situation where, yeah, they couldn't even bath or shower them  
22 properly, they didn't have all the equipment they required. There are some improvements  
23 in there, but there is still a long way to go.
- 24 **Q.** Just on that, a final question. Looking back on it during your time at Māngere in the 1980s,  
25 is it any better now for people with a disability, as you see it?
- 26 **A.** If you were just to compare that environment to what we've got now, there is improvement,  
27 it's not ideal, it's not we're-- not there. But there's certainly more there's-- more focus on  
28 providing appropriate care, but there's still huge deficits in the care that is provided.
- 29 **Q.** Thank you. I'll just pass you over to the Commissioners for any further questions.
- 30 **COMMISSIONER GIBSON:** Thank you, Sheree, I'll start off with some questions. What  
31 training practices from back in the day, back in the 80s seem to work, do you think, or  
32 seemed to work at the time?
- 33 **A.** Focusing on specific skills, so the curriculum that we had where we were able to assess a

1 child or an older person, up to a certain age, and work out what specific communication  
2 needs they needed, what letter skills they needed, what social skills, what functional motor  
3 skills. So, targeting those skills and working in those systematically was effective and it  
4 was, yeah, only that-- was the one good thing about the training centres was that there was  
5 a focus on teaching skills.

6 **Q.** And today in schools, schools and other environments, what are the evidence-based  
7 practices that we know of that are working and what are the ones which we should leave  
8 behind?

9 **A.** I think there is still I- think there's a massive gap in understanding why unwanted behaviour  
10 occurs still and there's not a careful analysis done of why somebody might engage in  
11 something that is either aggression, you know, topographically unwanted, and working out  
12 what an alternative behaviour is. That is still not occurring. And there is not appropriate  
13 curriculum adaptation for the people who are in the schools. So there's an approach, -one  
14 size- -fits -all kind of approach. I don't see individualised plans, yeah.

15 **Q.** Do you think we have, if I were to broadly call this a behaviour support workforce in  
16 schools, do we have the right training, the right capacity and capability, enough people  
17 doing this kind of work, is it available to schools and families ?

18 **A.** I don't think there's enough, it is available, but there's long, long wait times, for families in  
19 particular. And there are, in terms of schools, it's a very consultative model, so there's not  
20 enough going in, and enough training for teachers who are at the coal face basically.

21 So, the teachers that work in specialist schools are not necessarily engaged in  
22 further training or have often come out of mainstream and straight into that setting and it's a  
23 completely different need in those settings.

24 **Q.** Thanks.

25 Commissioner Steenson, do you have any questions?

26 **COMMISSIONER STEENSON:** Yeah, I just have one question. Kia ora.

27 **A.** Kia ora.

28 **Q.** You talked about the at-- Māngere there were 660 residents living in 11 units and Baker  
29 House?

30 **A.** Mmm.

31 **Q.** Can you just give us a sense of the demographics or the majority demographics?

32 **A.** So, they ranged in age from four to five right through to elderly and they were in - some  
33 cases in units based on their age but in some cases the older people were more

1 based -in were-- in units based on their need, their functional need. So, people who had  
2 physical disabilities were in specific units that were more set up for them than others.

3 **Q.** So, it was quite a spread age wise?

4 **A.** Yes.

5 **Q.** There was no specific age group?

6 **A.** No, no.

7 **Q.** And what about ethnicities, the majority ethnicities?

8 **A.** The majority would have been Pākehā, but there were a substantial number of Pacific  
9 Islanders and Māori and Asian, Indian, some other European ethnicities, mmm.

10 **Q.** Okay, thank you.

11 **COMMISSIONER GIBSON:** Commissioner Shaw.

12 **CHAIR:** Sheree, this has been extremely interesting evidence and I think shocking in many  
13 regards. I use that word advisedly. I have two particular questions. The first is about your  
14 training, just to go back to where I started.

15 **A.** Mmm-hmm.

16 **Q.** Who was responsible for your training, who was employing you? Was it Education or was  
17 it Health or who was it? Which Department?

18 **A.** It was Health. So, it was the Area Health Board which and-- then became the District  
19 Board or the other way around, the same as what we're doing now, from one to the other.

20 **Q.** Whatever they were, let's just call it Health.

21 **A.** It was Health, yes.

22 **Q.** So, Health made the decision to have its own training programmes?

23 **A.** Mmm-hmm.

24 **Q.** And I take it were- there- other educational facilities at Māngere?

25 **A.** No.

26 **Q.** So, the Education Department, for example, didn't have any role --

27 **A.** No.

28 **Q.** -- in education of any sort at that residence?

29 **A.** No, there was a special school down the road, and I can recall in the time I was there that  
30 maybe two of the people who lived at Māngere, three, went from Māngere and to the  
31 special school, but the rest came to the training centre, or stayed in the units.

32 **Q.** Right. So apart from your training there was no education provided at Māngere?

33 **A.** No.

- 1 **Q.** Thank you. And my second question arises from your evidence about unit 11, which you  
2 describe as being a unit that was well-run, a good charge nurse who understood and took  
3 care.
- 4 **A.** Mmm.
- 5 **Q.** And there was a very nice environment and very nice culture there in that place.
- 6 **A.** Better than the rest.
- 7 **Q.** All right, perhaps I've overstated it, better than the rest, but a contrast between that and  
8 other places where you've described behaviours and practices that are obviously less than  
9 acceptable?
- 10 **A.** Mmm.
- 11 **Q.** As somebody who was in there but not part of all those units, did you have a sense that  
12 there was anybody who was part of that management that kept an overall view of the  
13 standards and the cultures and the behaviours in each of the units?
- 14 **A.** No. It was very much a the-- charge nurse runs it the way they want to run it, and the  
15 charge nurses of those units, their culture, their personality was very evident in the way that  
16 the units were being run. And there wasn't much change in terms of the people running  
17 them either, they stayed in those positions for a long time.
- 18 **Q.** Right.
- 19 **A.** So, there were supervising sisters above them, typically, but they had very hands-off  
20 approach, there was no unifying sort of level of code of conduct or standards.
- 21 **Q.** Yes, that's what I'm really going to, you're right, and consistent standards of --
- 22 **A.** Yeah.
- 23 **Q.** -- care, consistent values, nothing like that at all?
- 24 **A.** No, no, no.
- 25 **Q.** So, each of these charge nurses was pretty well, a law unto themselves?
- 26 **A.** Yes, yeah. And it was -- that was, yeah, very evident if you looked at a place like Baker  
27 House which was also run very well, they were very medically fragile children there, and it  
28 had a nice feel and sense about it, and unit 11, and then you walked into unit 8 or unit 9, it  
29 was like -- it was disgusting, there were people that weren't changed, they had no - they  
30 were just walking around with filthy clothes on. And they were clearly also not fed  
31 sufficiently, when the food truck came there was a massive sort of, like, in those places  
32 particularly, onslaught to the door, yeah. In some units people were underweight - and in  
33 other units they weren't.

- 1 **Q.** So, the next question this-- goes to the systems at play there.
- 2 **A.** Mmm.
- 3 **Q.** There was a Medical Superintendent or was there an overall person in charge?
- 4 **A.** There was.
- 5 **Q.** And do you know what role that person had in all of this?
- 6 **A.** I never saw him in the units, he was in the - the- photo that you showed of the doors, he  
7 was in there, in the office at the end and I never saw him leave there.
- 8 **Q.** And we will, of course, look at the lines of responsibility and who was responsible for  
9 overall care there.
- 10 **A.** Mmm.
- 11 **Q.** And there is one question that's just occurred to me. You talked about medical neglect, and  
12 there were nurses and doctors on site, was there a hospital wing or a hospital place where  
13 people with illnesses would be placed to care for them?
- 14 **A.** No, no, it was all care in the unit. The only other separate unit was the dental unit.
- 15 **Q.** That would be just to go and have your teeth attended to or removed or whatever?
- 16 **A.** Yeah, they did general anaesthetics there too.
- 17 **Q.** There was no residential place where an ill person could go, be treated in a hospital like  
18 environment before being returned to the unit?
- 19 **A.** No, and I'm unaware of anyone ever going to a general hospital that lived there. They did  
20 when they were in the community, but yeah.
- 21 **Q.** Thank you. I think we've asked you quite sufficient questions for today, but I'm just going  
22 to ask you, would you be prepared, should we need further information, to be available for  
23 questions, offline not in public, would that be all right?
- 24 **A.** Sure. Yes, yeah.
- 25 **Q.** Very grateful for that. So just a massive thanks from the Commission to you for the  
26 contribution you've made, you've put a lot of work into your brief, we can see that, and the  
27 evidence you've given today, as I have said, is in some regards quite revelatory and very,  
28 very important to the work of the Commission, and for that we thank you very much  
29 indeed. So, you're now free to go. Thank you.

30 **COMMISSIONER GIBSON:** Thank you, Sheree.

31 Now, to close off for the day, can I hand over to the kaikarakia.

32 **Karakia mutunga and waiata He Hōnore by Ngāti Whātua Ōrākei**

33 **Hearing adjourned at 5.15 pm to Wednesday, 13 July 2022 at 9.30 am**

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